

1/29/02

ATT:

RENATA B. HESSE
ANTITRUST DIVISIONMICROSOFT SETTLEMENT

**5645 Lord Cecil Street
San Diego, CA 92122**

January 27, 2002

Attorney General John Ashcroft
US Department of Justice
950 Pennsylvania Avenue, NW
Washington, DC 20530

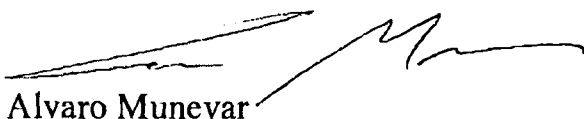
Dear Mr. Ashcroft:

The settlement of the antitrust case appears to me to be fair, workable, in the best interests of America. The new judge from the Federal District Court who was assigned to the case, and who assigned the mediator, should approve it.

The settlement will change Microsoft in many ways, even beyond the scope of the original litigation. The use of exclusive marketing agreements with companies that build computers will be banned. A uniform price list, with only discounts for large volume shipments, will be instituted with large computer makers, instead of individual negotiations. A committee of experienced software engineering experts will see that the agreement is enforced. This settlement seems like it will be in the best interests of the country, because the technology sector has been slumping. The end of the litigation will help. The increased flexibility and cooperation within the industry will also help.

Let's see this settlement approved as soon as legally possible. Let's see America strong again. Thank you for your help.

Sincerely,


Alvaro Munevar